

Governance, Mission, Selectivity

Coordinating Board for Higher Education and Department of Higher Education

Missouri's Coordinating Board for Higher Education and Department of Higher Education are responsible for numerous programs and policies that impact the state's higher education system. Major areas of responsibility including higher education planning, fiscal coordination, academic program approval, access and state financial aid.

The nine-member board, established by an amendment to the Missouri Constitution in 1972, oversees the department, which serves as the administrative arm of the board. The department is led by the commissioner of higher education, who is appointed by the board.

The board is comprised of one member from each of the state's eight congressional and one at-large member. Board members are appointed by the governor with the advice and consent of the Senate and serve six-year terms.

Major functions of the board and department include:

Planning

- Develop and implement a coordinated plan for higher education.
- Review the missions of the public colleges and universities.
- Collect and analyze higher education data and prepares reports.
- Coordinate performance funding for higher education and establish institution-specific performance funding measures.

Fiscal

- Coordinate and submit a unified higher education budget request for Missouri's public higher education institutions.
- Review tuition rates set by the state's public colleges and universities and oversee tuition stabilization under the Higher Education Student Funding Act approved in 2007.

Academic programs

- Approve new academic degree programs offered by the public colleges and universities.
- Review academic programs every five years.
- Approve off-site programs offered by public colleges and universities.
- Facilitate the "reverse transfer" of credit from four-year institutions to two-year institutions for the awarding of associate degrees.
- Maintain a "library" of courses that transfer among all public and participating private colleges and universities.
- Develop and promote best practices in remedial education and other programs to increase

college completion rates.

Early awareness and college access

- Conduct programs and provide publications about planning and paying for college to Missouri students and their families.
- Coordinate programs to assist students with applying for federal and state financial aid and completing college applications.
- Promote financial literacy and administer a default prevention grants program that promotes financial responsibility and repayment of student loans.

Institutional relationships

- Coordinate agreements with out-of-state institutions to reduce cost of attendance for Missouri students.
- Promote the development of cooperative agreements between public four-year higher education institutions that allow those with graduate degrees to offer those programs on the campuses of public institutions that do not have graduate degree programs.
- Conduct binding dispute resolution for colleges and universities.
- Impose fines on institutions that willfully disregard state policy.

Financial aid

- Administer 13 student financial aid programs, including the A+ Scholarship, Bright Flight Scholarship and Access Missouri Grant programs. State appropriations for student financial aid totaled \$107.4 million dollars during the 2013-2014 academic year.
- Administer the Missouri Student Loan Program. Although the department no longer guarantees new loans issued by the federal government, it continues to service and maintain its existing \$2.1 billion dollar portfolio of outstanding guaranteed loans.

Proprietary schools

- Certify and oversee more than 150 proprietary schools with a focus on consumer protection to ensure students receive education and training consistent with the objectives published by the schools.

Missouri's Higher Education Institutions

Missouri's system of higher education is comprised of a diverse group of institutions that includes 13 public four-year institutions, one state two-year technical college, 12 community colleges, 59 not-for-profit independent colleges and more than 150 proprietary institutions and career schools. The institutions within each of these sectors vary greatly in size, enrollment and academic programs. The system includes numerous campuses, education centers and off-campus sites.

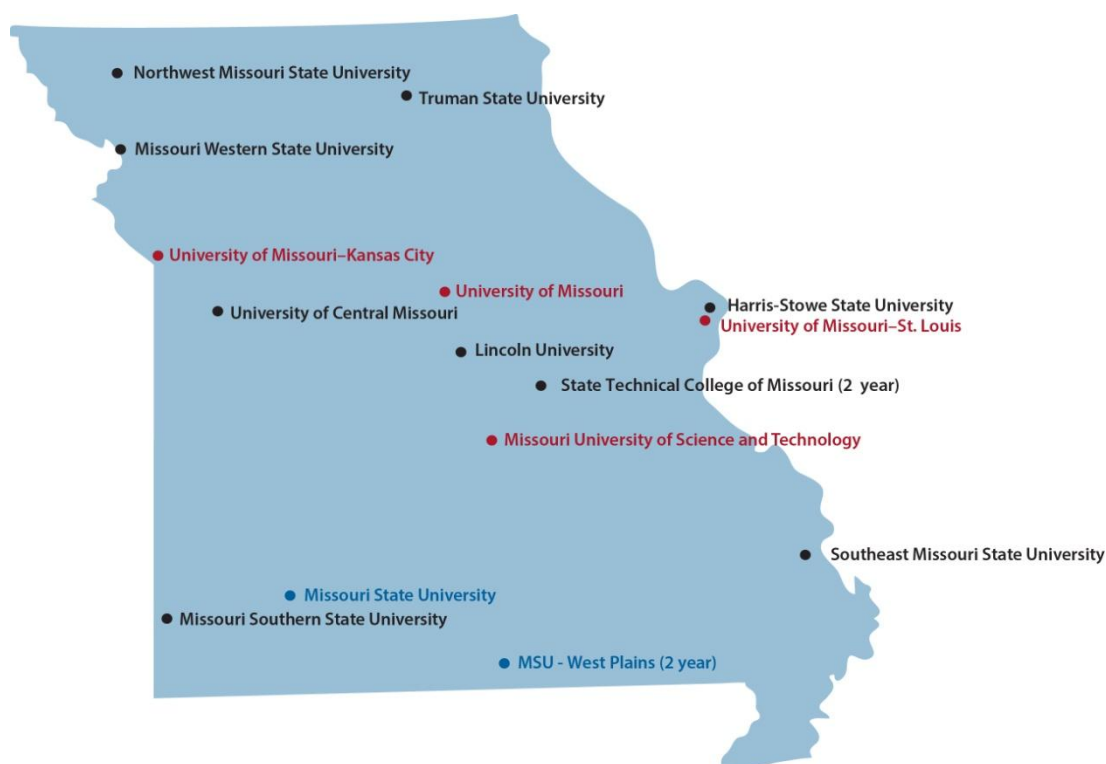
Governance

Missouri's public colleges and universities are governed by their own boards of curators, regents, governors or trustees, depending upon the institution. The governing boards have authority for hiring chief executives, providing fiduciary oversight, approving academic programs, and establishing foundations to receive and administer private gifts, among other responsibilities.

Four-year universities and two-year state technical college

The 13 public four-year universities include two multi-campus systems. The four campuses that make up the University of Missouri System are governed by a board of curators consisting of nine members. Missouri State University in Springfield and its two-year branch campus in West Plains have a nine-member board of governors. The state's eight other public universities and two-year technical college have governing boards that range from six to nine voting members. A number of boards also have non-voting members. The board members are appointed by the governor with the advice and consent of the Senate.

Missouri Public Four-Year Universities, Systems and Two-Year State Technical College

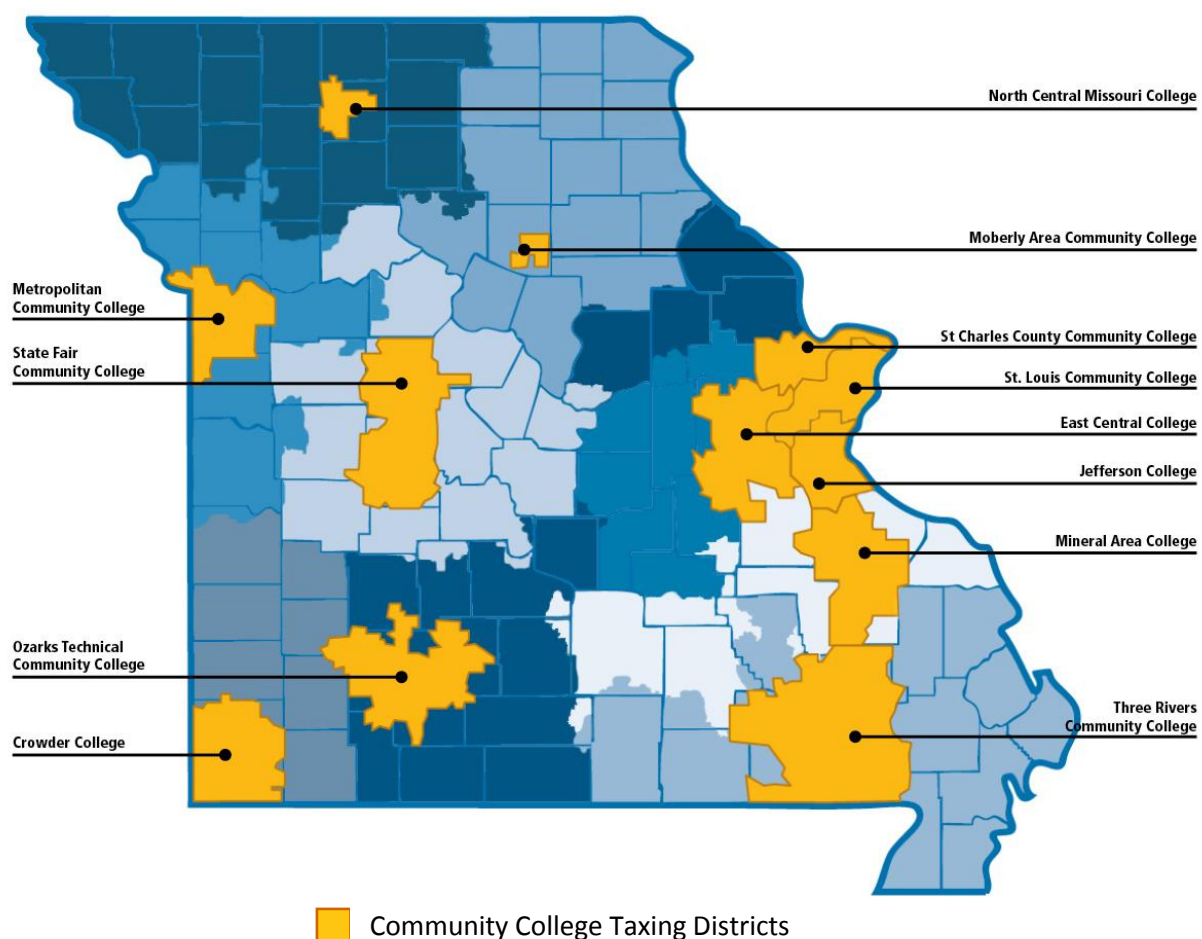


Community colleges

Each community college is governed by an elected, six-member board of trustees. Individual trustees reside within the college's taxing district. The community colleges receive a portion of their funding through a tax levy approved by voters within each taxing district.

The community colleges also have designated service regions, which extend beyond the taxing districts. The regions were developed by the Missouri Community College Association in 1993. The Coordinating Board for Higher Education endorsed the voluntary service regions with the understanding that the regions must function within the context of existing statutes regarding out-of-district course approval as well as the missions of the public four-year institutions, State Technical College and MSU-West Plains.

Missouri Community College Service Regions and Taxing Districts



Missouri Public Colleges and Universities – Governance

Governing body	How Appointed	Institutions	Voting Members	Non-voting Members
Board of Curators	Governor appoints, Senate confirms	University of Missouri	9	1
		Lincoln University	9	1
Board of Governors	Governor appoints, Senate confirms	Missouri Southern State University	9	1
		Missouri State University	9	1
		Missouri Western State University	7	1
		Truman State University	7	3
		University of Central Missouri	7	1
Board of Regents	Governor appoints, Senate confirms	Harris-Stowe State University	6	0
		Northwest Missouri State University	9	1
		Southeast Missouri State University	7	1
		State Technical College of Missouri	6	0
Board of Trustees	Elected	Crowder College	6	0
		East Central College	6	0
		Jefferson College	6	0
		Metropolitan Community College	6	0
		Mineral Area College	6	0
		Moberly Area Community College	6	0
		North Central Missouri College	6	0
		Ozarks Technical Community College	6	0
		St. Charles Community College	6	0
		St. Louis Community College	6	0
		State Fair Community College	6	0
		Three Rivers Community College	6	0
		Total governing board members	157	11

Mission and selectivity

Every Missouri public college and university has a defined mission and admissions selectivity level approved by the Coordinating Board for Higher Education.

Missouri uses “mission differentiation” to help seek the right balance of public higher education institutions in the state. State law requires the board to review the institution missions every five years.

Every public four-year college or university is responsible for choosing a selectivity category that outlines its requirements for admission. Selectivity levels and requirements are:

Selective

Selective institutions admit first-time, full time degree-seeking students and transfer students who have:

- Completed 23 or fewer credit hours.
- Attained a combined percentile score (from adding their high school percentile rank and the percentile rank attained on the ACT or SAT) that is greater than or equal to 120 points.

Students who achieve a score of 24 or better on the ACT or an equivalent score on the SAT are automatically admitted to selective institutions.

Highly selective

Highly selective institutions admit first-time, full time degree-seeking students and transfer students who have:

- Completed 23 or fewer credit hours.
- Attained a combined percentile score (high school percentile rank plus percentile rank attained on the ACT or SAT) that is greater than or equal to 140 points.

Students who achieve a score of 27 or better on the ACT or an equivalent score on the SAT are automatically admitted to highly selective institutions.

Moderately selective

Moderately selective institutions admit first-time, full time degree-seeking students and transfer students who have:

- Completed 23 or fewer credit hours.
- Attained a combined percentile score (high school percentile rank plus percentile rank attained on the ACT or SAT) that is greater than or equal to 100 points.

Students who achieve a score of 21 or better on the ACT or an equivalent score on the SAT are automatically admitted to moderately selective institutions.

Open enrollment

Open enrollment institutions may admit any Missouri resident with a high school diploma or its equivalent as a first-time, full time degree-seeking freshman. Open access to a particular institution, however, does not guarantee access to selected programs that may have additional institutionally approved admission criteria. Public two-year colleges must provide open enrollment.

Exceptions for selectivity

Students who are admitted as exceptions to the standard requirements of highly selective, selective, and moderately selective institutions are expected to perform at levels comparable to regularly admitted students.

Missouri Public Colleges and Universities – Mission and Selectivity

Four-year institutions

Institution	Coordinating Board for Higher Education Approved Mission	Statewide Mission (if applicable)	Admissions Selectivity
Harris-Stowe State University	Baccalaureate-level, open admissions institution with selected applied professional programs, serving the city of St. Louis.		Open
Lincoln University	The core mission of Lincoln University is to provide excellent educational opportunities for a diverse student population in the context of an open enrollment institution. The university provides student-centered learning in a nurturing environment, integrating teaching, research, and service. Lincoln University offers relevant, high quality undergraduate and select graduate programs that prepare students for careers and lifelong learning. These programs are grounded in the liberal arts and sciences and focused on public service professions that meet the academic and professional needs of its historical and CBHE-approved student clientele.	1890 land-grant university	Open
Missouri Southern State University	Baccalaureate-level, moderately selective admissions institution with an international emphasis serving the greater Joplin area.	Moderately selective institution of global or international education (House Bill 442, 1995)	Moderately selective
Missouri State University	Master's level, selective admissions institution with a CBHE-approved mission in public affairs, providing programmatic access for southwest Missouri, with a two-year branch campus in West Plains and a research station in Mountain Grove.	Public affairs	Selective
- MSU-West Plains (two-year branch campus)	Associate degree-granting institution with open enrollment admissions specializing in workforce development; Missouri's lead institution in delivering postsecondary technical education in partnership with the state's area vocational technical schools.		Open
Missouri Western State University	Baccalaureate-level, open enrollment institution focusing on access to learner success, with a special retention program, Access Plus, serving the greater St. Joseph area.	Open-enrollment institution of applied learning (House Bill 442, 1995)	Open

Northwest Missouri State University	Master's level, moderately selective admissions institution serving northwest Missouri through the extended electronic campus.		Moderately selective
Southeast Missouri State University	Master's level, moderately selective admissions institution serving southeast Missouri through extended partnerships, with special emphasis on experiential learning.		Open
Truman State University	Highly selective, master's level liberal arts and sciences university, focusing on the quality of the teaching and learning environment.	Institution of liberal arts and sciences	Highly selective
University of Central Missouri	Master's level institution with moderately selective admissions and a statewide mission focusing on programmatic access to professional applied sciences and technologies.	Professional applied sciences and technologies, approved by Coordinating Board for Higher Education (1996)	Moderately selective
University of Missouri System - Missouri University of Science & Technology - University of Missouri-Columbia - University of Missouri-Kansas City - University of Missouri-St Louis	The mission of the University of Missouri, as a land-grant university and Missouri's only public research and doctoral-level institution, is to discover, disseminate, apply and preserve knowledge. It thereby stimulates learning by its students and lifelong learning by Missouri citizens and advances the health and well being and the intellectual, cultural, social and economic interests of the people of Missouri, the nation and the world.	1862 land-grant university	Selective

Two-year state technical college

Name	Coordinating Board for Higher Education Approved Mission	Statewide Mission (if applicable)	Admissions Selectivity
State Technical College of Missouri	The State Technical College of Missouri is an associate degree and certificate granting institution with open/selective enrollment and a mission focusing on access to highly specialized technical education in both emerging and traditional technologies. The State Technical College of Missouri prepares students for profitable employment and a life of learning. Profitable employment is self-employment and entrepreneurship as well as working for an employer. The mission is accomplished within the charges of the legislative mission.		Open

Two-year institutions

Institution	Coordinating Board for Higher Education Approved Mission	Admissions Selectivity
Crowder College East Central College Jefferson College Mineral Area College Metropolitan Community College Moberly Area Community College North Central Missouri College Ozarks Technical Community College St. Charles Community College St. Louis Community College State Fair Community College Three Rivers Community College	Associate degree-granting institutions with open enrollment admissions specializing in workforce development; Missouri's lead institutions in delivering postsecondary technical education in partnership with the state's area vocational technical schools.	Open

Missouri Public Colleges and Universities – Highest Degree Offered, Carnegie Classification

Name	Highest Degree Offered	Carnegie Classification
Crowder College	Associate	Associate/public rural medium
East Central College	Associate	Associate/public suburban, multi-campus, medium
Jefferson College	Associate	Associate/public suburban, multi-campus, medium
Metropolitan Community College	Associate	Associate/public suburban/urban multi-campus
Mineral Area College	Associate	Associate/public rural medium
Missouri State University-West Plains	Associate	Associate public 2 year under 4 year
Moberly Area Community College	Associate	Associate/public rural serving medium
North Central Missouri College	Associate	Associate/public rural-serving small
Ozarks Technical Community College	Associate	Associate/public rural large
St. Louis Community College	Associate	Assoc/public suburban/urban multi-campus
St. Charles Community College	Associate	Associate/public suburban/urban multi-campus
State Fair Community College	Associate	Associate public rural serving medium
State Technical College of Missouri	Associate	Associate/public rural small
Three Rivers Community College	Associate	Associate/public rural medium
Harris-Stowe State University	Baccalaureate	Baccalaureate/diverse fields
Lincoln University	Master's	Master's: smaller
Missouri Western State University	Master's	Baccalaureate/diverse fields
Missouri Southern State University	Master's	Baccalaureate/diverse fields
Northwest Missouri State University	Master's	Master's: large
Southeast Missouri State University	Master's	Master's: large
University of Central Missouri	Master's	Master's: large
Missouri State University	Doctoral	Master's: large
Missouri University of Science & Technology	Doctoral	Research university: high
University of Missouri-Columbia	Doctoral	Research university: very high

University of Missouri-Kansas City	Doctoral	Research university: high
University of Missouri-St Louis	Doctoral	Research university: high
Truman State University	Master's	Master's: medium



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